

VILLAGE OF ADDISON

STRATEGIC GOALS

PROGRAM FOR THE

METAL FINISHING

SECTOR

November, 1999

FORWARD

The following document was created as a guideline to implement the **Strategic Goals Program** within the village of Addison. The document was based on the publications of the USEPA National Goals Committee, the GOALS CHICAGO workgroup and implementation plan, and the meeting discussions at the local level with the Addison workgroup.

The workgroup members listed below fully support the environmental benefits and performance criteria outlined in the plan. Further, all members agree to make a good faith effort to participate in the confirmation and distribution of incentives and rewards.

Sanjay Beri	Mega Circuits, Inc.
Jim Bienline	Morgan Ohare, Inc.
Gregory Brunst	Village of Addison
Richard Delawder	S. W. D., Inc.
Tim Delawder	S. W. D., Inc.
Rick Federighi	Village of Addison
Robert Giomi	Morgan Ohare, Inc.
Bernadette Hanrahan	Addison Association of Industry & Commerce
Chris Hayes	WMRC
Joanna Hoelscher	Citizens For A Better Environment
Abby Jarka	Citizens For A Better Environment
Terry Jenkins	Village of Addison
Jim Jossen	Illinois Environmental Protection Agency
Karen Katamay	Illinois Environmental Protection Agency
Keith Olson	Salt Creek Watershed Network
Prahlad Patel	Addison Electropolishing
Paresh Patel	Mega Circuits, Inc.
Mitch Patterson	Village of Addison
Chris Puccini	Illinois Environmental Protection Agency
Dr. Paul Ries	Elmhurst College
Tim Sprandel	Village of Addison
Jon Steffen	DuPage County Environmental Services Department Of Development & Storm Water
Tom Wallin	Illinois Environmental Protection Agency

1.0 BACKGROUND

In 1994 the USEPA adopted the Common Sense Initiative to investigate new and more efficient ways to manage environmental compliance. They were committed to work with industry to promote “cleaner, cheaper, and smarter” environmental performance.

In 1998 a national committee was formed to develop guidance on the creation of a **Strategic Goals Program for the Metal Finishing Sector (www.strategicgoals.org)**. The guidance outlined the components and activities needed to develop a program at the local level through the year 2001. A Chicago area workgroup was started in 1998 to develop the framework of a local goals program. The GOALSCHICAGO document was created, and was used in the formation of the Addison program.

The purpose of the Strategic Goals Program (SGP) is to improve the local environmental quality by creating incentives for industry to go “beyond” compliance with existing regulations. Companies that voluntarily reduce their emissions to water, land, and air below current limitations will be evaluated and rewarded at specific milestones.

All metal finishing companies are encouraged to sign-up, however, a company must have a good compliance record to be eligible for a reward. Rewards range from certificates and public recognition to reduced monitoring, reporting, and regulatory flexibility.

2.0 THE GOALS

The national committee identified six major goals for metal finishing companies to go “beyond” compliance:

1. 98% Metals utilization in product (only 2% waste)
2. 50% reduction in water use*
3. 25% reduction in energy use*
4. 50% reduction of total metals discharged to water, land, and air, and a 90% reduction of organic chemical emissions*
5. 50% reduction of hazardous waste disposal, and a decrease in all special and non-hazardous waste*
6. Reduction of human and community exposure to toxic materials (implemented programs in pollution prevention, safety, emergency reporting, etc.)

* Compared to a 1992 Baseline

3.0 THE STAKEHOLDER GROUP

The **Strategic Goals Program** is operated by a local “stakeholder” group comprised of industry, environmental and citizen organizations, and government. Representatives (at least two from each sector) participate in the meetings, and oversee the program.

The purpose of the stakeholder group is to formulate a consensus agreement on all aspects of the goals program. The group will have the responsibility to:

1. Meet quarterly during the years 2000 and 2001 to discuss program issues, monitor company progress towards the goals, review worksheet evaluations, and disseminate appropriate rewards.
2. Guide new participants to the technical and financial assistance providers, and assist in the completion of the bench marking worksheets.
3. Encourage and participate in the public recognition, and awards distribution to companies by notifying peers of major accomplishments, posting information on web sites, and supporting public participation events.
4. Ensure continued enforcement of chronic non-compliers, and utilize the tools and information gained in the goals program to promote improved environmental performance among all metal finishers.
5. Support and comment on the national goals efforts, and implement any proposed state or Federal changes that may increase benefits to goals participants or improve the local program.

4.0 MILESTONE ACHIEVEMENTS/REWARDS

A system of benefits was created to offer meaningful incentives to businesses that sign-up and make progress towards the goals. Upon sign-up the following activities will be initiated by the stakeholder group:

1. "Welcome Aboard Kit" will be sent by USEPA
2. Bench marking worksheet guidance from the Village of Addison.
3. Technical assistance from the WMRC and IEPA Office of Pollution Prevention.
4. Contact by financial assistance groups (DCCA, NORBIC)

As an industry completes the 1992 and current bench marking worksheet, their status will be evaluated by an independent team. Additional benefits will be distributed following completion of the progress report, according to the following:

4.0 MILESTONE ACHIEVEMENTS/REWARDS - CONT.

BRONZE LEVEL	Completion of 2/6 (or 33%) of the goals	<ul style="list-style-type: none"> ● Bronze level recognition (certificate, newspaper announcement, and notification to trade organizations.) ● Self monitoring reduced 25% ● Expedited state permits for new equipment
SILVER LEVEL	Completion of 4/6 (or 66%) of the goals	<ul style="list-style-type: none"> ● Silver level recognition (certificate, newspaper announcement, and notification to trade organizations.) ● Self-monitoring reduction of 50% ● No administrative penalty for a single, minor* excursion ● Expedited state permits for new equipment.
GOLD LEVEL	Completion of 6/6 (or 100%) of the goals	<ul style="list-style-type: none"> ● Gold level recognition (certificate at Board Meeting, newspaper announcement, and notification to trade organizations.) ● Inspection frequency reduced to 1/Year (Federal minimum) ● Self-monitoring frequency reduced to 2/Year. (Federal minimum) ● No administrative penalty for a single, minor* excursion ● Extended permit period up to 5 years, with no limit changes or re-application required. (Except in cases of a special order) ● Expedited state permits for new equipment.
		*A minor excursion is defined as no more than 20% over the limit.

5.0 PROGRESS REPORT

The independent review committee will examine both the baseline and current worksheets submitted by an industry. The information will be gathered from the worksheets and evaluated on the Progress Report Form (Appendix A). The worksheet Addison will use is the National Benchmarking Worksheet found on the STRATEGICGOALS.ORG website. A copy of the worksheet has been attached in Appendix B.

In some cases, as determined by the review committee, a site visit may be required to verify the information submitted by each company. Each of the six sections is worth 100 points, and points will be based on a percentage towards obtaining each goal. The maximum amount of points for some industries may be less due to sections that are not applicable to their industry. The verification team will decide in special cases and notify the stakeholder group of any variance or alternate facility based goal.

GOLD LEVEL	600	POINTS
SILVER LEVEL	400 - 600	POINTS
BRONZE LEVEL	200 - 399	POINTS

The committee shall be composed of six members, including a representative from the Village of Addison, IEPA/USEPA, an NGO, a technical assistance provider, the industry, and in independent consultant.